New Fortress Energy Inc.

Charter of the Nominating and Corporate Governance Committee of the Board of Directors

Effective as of September 11, 2026

I. PURPOSE OF THE COMMITTEE

The purpose of the Nominating and Corporate Governance Committee (the "Committee") of the Board of Directors (the "Board") of New Fortress Energy Inc., a Delaware corporation (the "Company") shall be to recommend to the Board individuals qualified to serve as directors of the Company and on committees of the Board; to advise the Board with respect to the Board composition, procedures and committees; to advise the Board with respect to the Company's corporate governance guidelines; to oversee the evaluation of the Board; and to perform such further functions as may be consistent with this Charter or assigned by applicable law, rule or regulation, the Company's By-Laws, as amended from time to time, or the Board. References herein to the "Company" include the subsidiaries of the Company, as applicable.

II. COMPOSITION OF THE COMMITTEE

The Committee shall be comprised of two or more directors, who shall be independent directors under the listing standards of the Nasdaq Stock Market ("Nasdaq") and any additional requirements that the Board deems appropriate.

The chairperson of the Committee shall be designated by the Board, provided that if the Board does not so designate a chairperson, the members of the Committee, by a majority vote, may designate a chairperson. Any vacancy on the Committee shall be filled by majority vote of the Board. No member of the Committee shall be removed except by majority vote of the Board.

III. MEETINGS AND PROCEDURES OF THE COMMITTEE

The Committee shall meet (which may be telephonically or otherwise as set forth below) once annually or more frequently as it shall determine is reasonably necessary to carry out its duties and responsibilities. A majority of the members of the Committee shall constitute a quorum.

The Committee shall act on the affirmative vote of a majority of members present (in person or by means of a conference telephone or other communications equipment by means of which all persons participating in the meeting can hear each other) at a meeting at which a quorum is present. Any action required or permitted to be taken at any meeting by the Committee may be taken without a meeting if all members of the Committee consent thereto in writing or by electronic transmission.

The Committee may form subcommittees (including ad hoc committees) for any purpose that the Committee deems appropriate and may delegate to such subcommittees such power and authority as the Committee deems appropriate; provided, however, that no subcommittee shall consist of fewer than two members; and provided further that the Committee shall not delegate to a subcommittee any power or authority required by any law, regulation or listing standard to be exercised by the Committee as a whole.

The Committee may request that any directors, officers or employees of the Company, or other persons whose advice and counsel are sought by the Committee, attend any meeting of the Committee to provide such pertinent information as the Committee requests.

The Committee shall maintain minutes of its meetings and records relating to those meetings and shall periodically provide copies of such minutes to the Board.

IV. COMMITTEE RESPONSIBILITIES

A. Board Candidates and Nominees

The Committee shall have the following duties and responsibilities with respect to Board candidates and nominees:

(i) To recommend to the Board the director nominees for election by the stockholders or appointment by the Board, as the case may be, pursuant to the Certificate of Incorporation and the By-Laws of the Company, which recommendations shall be consistent with the Board's criteria for selecting new directors and shall take into account the advice and recommendations from others as it deems appropriate. Such criteria include the possession, taking into account such person's familiarity with the Company, of such knowledge, experience, skills and expertise so as to enhance the Board's ability to manage and direct the affairs and business of the Company, including, when applicable, to enhance the ability of committees of the Board to fulfill their duties and/or to satisfy any independence requirements imposed by law, regulation or Nasdaq listing requirement.

(ii) To review the suitability for continued service as a director of each Board member when his or her term expires and when he or she has a significant change in status, including but not limited to an employment change, and to recommend whether or not the director should be re-nominated.

B. Board Composition and Procedures

The Committee shall have the following duties and responsibilities with respect to the composition and procedures of the Board as a whole:

(i) To review annually with the Board the composition of the Board as a whole and to make any recommendations to help ensure the Board reflects the appropriate balance of knowledge, experience, skills and expertise required for the Board as a whole and at least a majority are Independent Directors as defined by Nasdaq.

(ii) To review periodically the size of the Board and to recommend to the Board any appropriate changes.

(iii) To make recommendations on the frequency and structure of Board meetings.

(iv) To make recommendations concerning any other aspect of the procedures of the Board that the Committee considers warranted, including but not limited to procedures with respect to the waiver by the Board of any Company rule, guideline, procedure or corporate governance principle.

C. Board Committees

The following shall be the duties and responsibilities of the Committee with respect to the committee structure of the Board:

(i) After consultation with the Chairman of the Board and after taking into account the experiences and expertise of individual directors, to make recommendations to the Board regarding the size and composition of each standing committee of the Board, including the identification of individuals qualified to serve as members and chairperson of a committee, including the Committee, and to recommend individual directors to fill any vacancy that might occur on a committee, including the Committee.

(ii) To monitor the functioning of the committees of the Board as a general matter, and to make recommendations for any changes, including the creation and elimination of committees.

(iii) To review annually committee assignments and the policy with respect to the rotation of committee memberships and/or chairpersonships, and to report any recommendations to the Board.

(iv) To recommend that the Board establish such special committees as may be desirable or necessary from time to time in order to address ethical, legal or other matters that may arise. The Committee's power to make such a recommendation under this Charter shall be without prejudice to the right of any other committee of the Board, or any individual director, to make such a recommendation at any time.

D. Corporate Governance

The Committee shall have the following duties and responsibilities with respect to corporate governance:

(i) To review at least annually, the corporate governance guidelines adopted by the Board and to recommend any changes to the Board.

(ii) To consider any other corporate governance issues that arise from time to time, and to develop appropriate recommendations for the Board.

(iii) To oversee the Company's approach to, and execution on, sustainability initiatives.

(iv) To oversee the evaluation of the Board and its committees and to establish and periodically review the procedures to allow it to exercise this oversight function.

E. Succession Planning

The Committee is responsible for developing and recommending to the Board for approval succession plans for the Chief Executive Officer and certain other senior management positions. To assist the Committee, the Chief Executive Officer shall periodically provide the Committee with an assessment of persons considered potential successors to the Chief Executive Officer and other senior management positions.

All recommendations may take the form of an oral communication by the Committee to the Board. In addition to the foregoing, the Committee shall perform such other functions as assigned by law or the Board.

V. EVALUATION OF THE COMMITTEE

The Committee shall, on an annual basis, evaluate its performance. The evaluation shall address all matters that the Committee considers relevant to its performance, including a review and assessment of the adequacy of this Charter, and shall be conducted in such manner as the Committee deems appropriate. The Committee shall deliver to the Board a report, which may be oral, setting forth the results of its evaluation, including any recommended amendments to this Charter and any recommended changes to the Company's policies or procedures.

VI. INVESTIGATIONS AND STUDIES; OUTSIDE ADVISERS

The Committee may conduct or authorize investigations into or studies of matters within the Committee's scope of responsibilities, and may retain, at the Company's reasonable expense, such independent counsel or other advisers as it deems reasonably necessary. Additionally, the Committee has the sole authority to retain and terminate any search firm to be used to identify director candidates and the sole authority to approve such firm's fees and other retention terms.

Nothing herein shall be construed: (1) to require the Committee to implement or act consistently with the advice or recommendations of the legal counsel or other adviser to the Committee; or (2) to affect the ability or obligation of the Committee to exercise its own judgment in fulfillment of its duties.

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Nothing contained in this Charter is intended to create, or should be construed as creating, any responsibility or liability of members of the Committee, except to the extent otherwise provided under applicable federal or state law.

This Charter may be amended at any time by resolution or written consent of the Board.